Year-end report 2018

# **Investment AB Latour**





### Latour – a mixed investment company

## Focus on long-term value creation

| LATOUR                  |                      |  |
|-------------------------|----------------------|--|
| WHOLLY-OWNED OPERATIONS | INVESTMENT PORTFOLIO |  |
| HULTAFORS GROUP         | ALIMAK GROUP         |  |
| LATOUR INDUSTRIES       | ASSA ABLOY           |  |
| NORD-LOCK GROUP         | FAGERHULT            |  |
| SWEGON                  | HMS NETWORKS         |  |
|                         | LOOMIS               |  |
| PART-OWNED OPERATIONS   | NEDERMAN             |  |
| DIAMORPH                | SECURITAS            |  |
| NEUFFER                 | SWECO                |  |
| OXEON                   | TOMRA                |  |
| TERRATECH               | TROAX                |  |



### Highlights in the investment portfolio

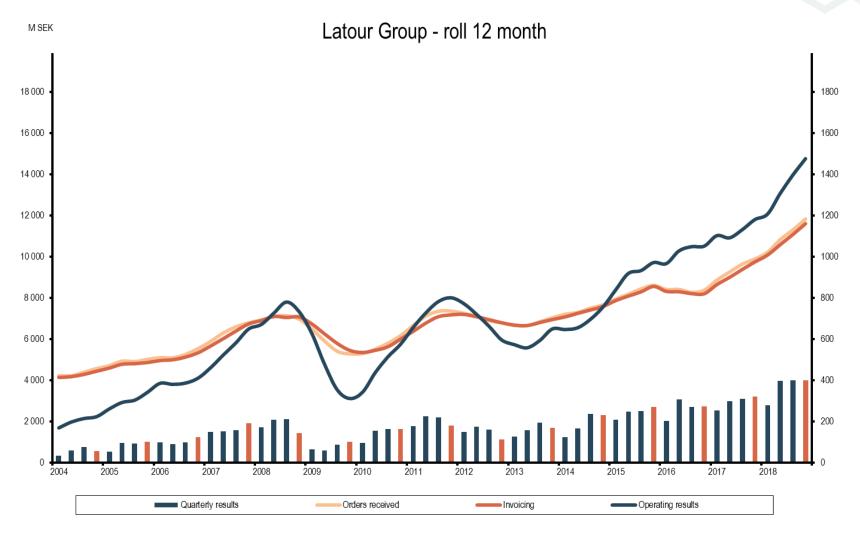
## Total return for the portfolio





### The wholly-owned operations

# Strong development





#### The wholly-owned operations

### Transactions during 2018

#### Acquisitions









#### **Divestments**

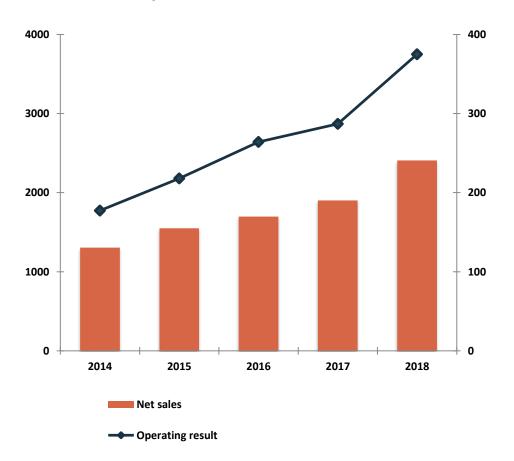




### Business area Hultafors Group

## Steady growth

### **HULTAFORS GROUP**



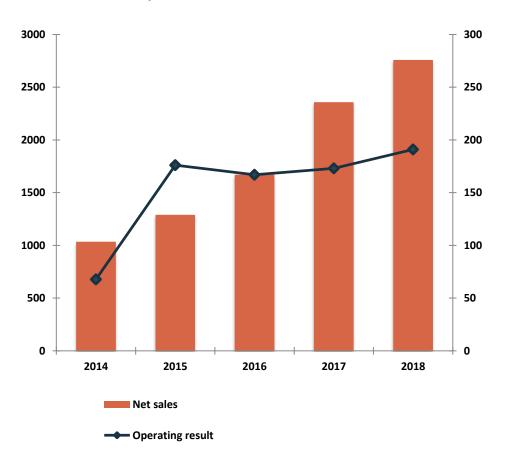
| SEK m              | Q4 2018 | Q4 2017 |
|--------------------|---------|---------|
| Net sales          | 716     | 542     |
| Operating result   | 119     | 92      |
| Operating margin % | 16.6    | 17.0    |



#### Business area Latour Industries

### Increased net sales





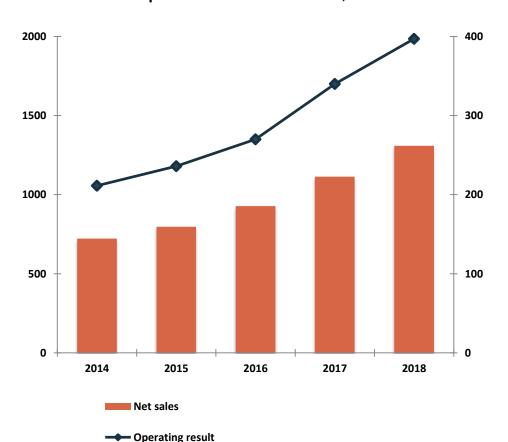
| SEK m              | Q4 2018 | Q4 2017 |
|--------------------|---------|---------|
| Net sales          | 747     | 706     |
| Operating result   | 55      | 55      |
| Operating margin % | 7.3     | 7.7     |



### **Business area Nord-Lock Group**

## Strong organic growth





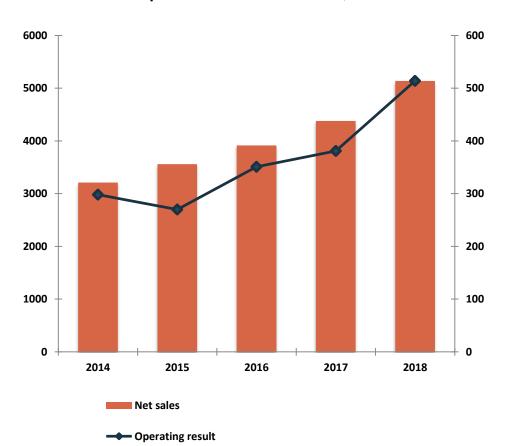
| SEK m              | Q4 2018 | Q4 2017 |
|--------------------|---------|---------|
| Net sales          | 333     | 268     |
| Operating result   | 89      | 76      |
| Operating margin % | 26.8    | 28.3    |



### Business area Swegon

## Increased profit





| SEK m              | Q4 2018 | Q4 2017 |
|--------------------|---------|---------|
| Net sales          | 1,421   | 1,130   |
| Operating result   | 138     | 98      |
| Operating margin % | 9.7     | 8.7     |



### 100 SEK by the end of December





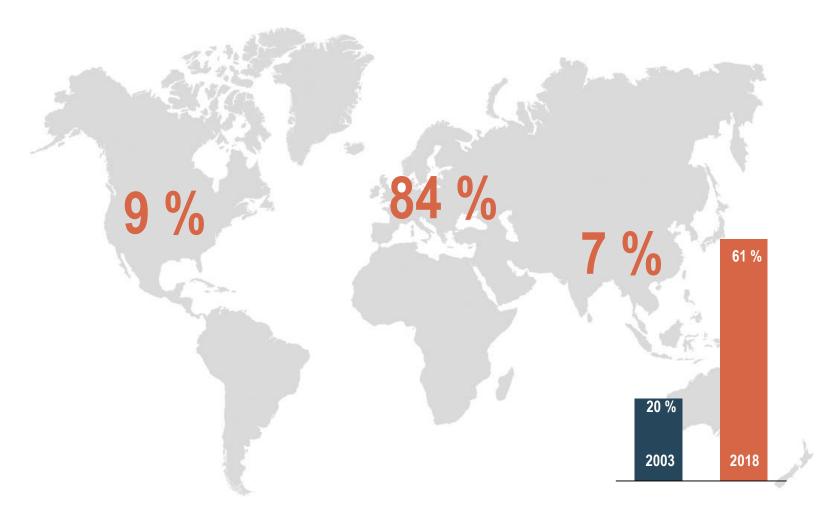
### Long-term perspective

# Financial targets

| Annual growth               | >10%     |
|-----------------------------|----------|
| Operating margin            | >10%     |
| Return on operating capital | 15 - 20% |



## International growth with proprietary products





Investment AB Latour

Q&A



