



Latour – a mixed investment company

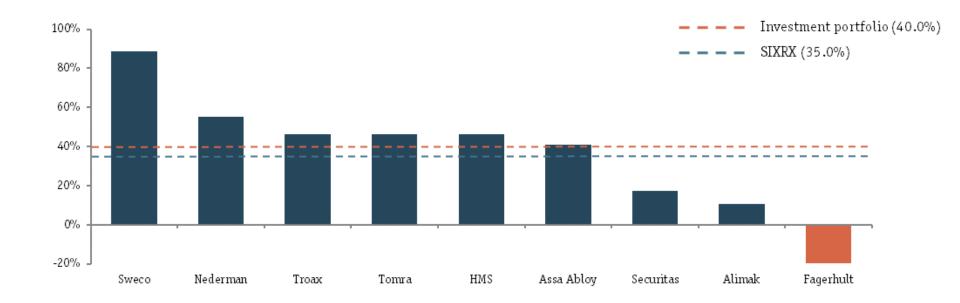
Focus on long-term value creation





Highlights in the investment portfolio

Total return for the portfolio

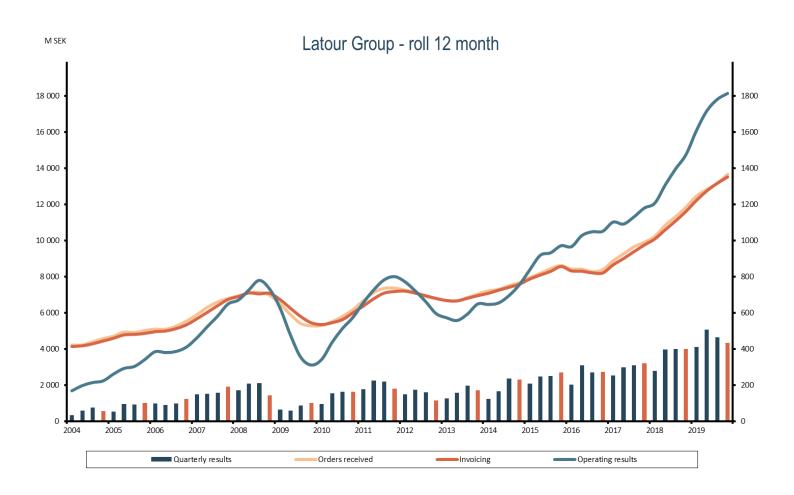


The total return including share price growth and dividend, for each investment company compared with the SIXRX benchmark index.



The wholly-owned operations

Strong development





The wholly-owned operations

Transactions during the year

Acquired Divested























Business area Caljan

CALJAN

New business area within Latour



EUR m	2019	2018
Net sales*	92	86
Operating result*	13	12
Operating margin %*	14.2	14.3



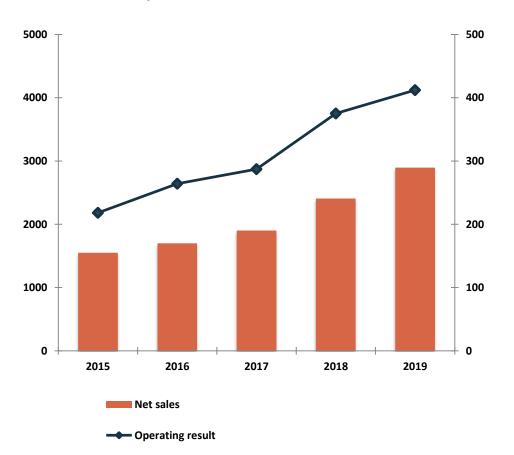
^{*}Pro forma figures

Business area Hultafors Group

Continued growth

HULTAFORS GROUP

Development net sales and result*, SEK M



SEK m	Q4 2019	Q4 2018
Net sales	866	716
Operating result*	138	119
Operating margin %*	15.9	16.6

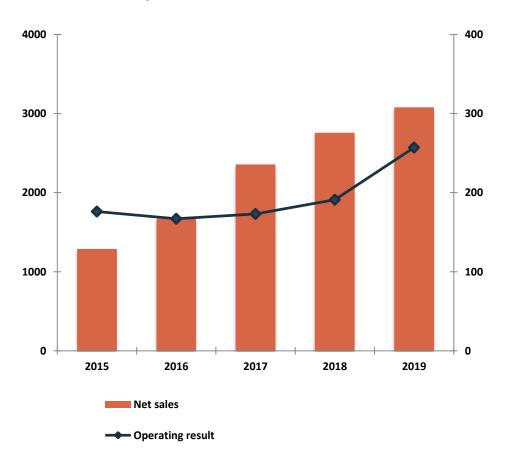


Business area Latour Industries

Improved profitability



Development net sales and result*, SEK M



SEK m	Q4 2019	Q4 2018
Net sales	810	747
Operating result*	60	55
Operating margin %*	7.4	7.3

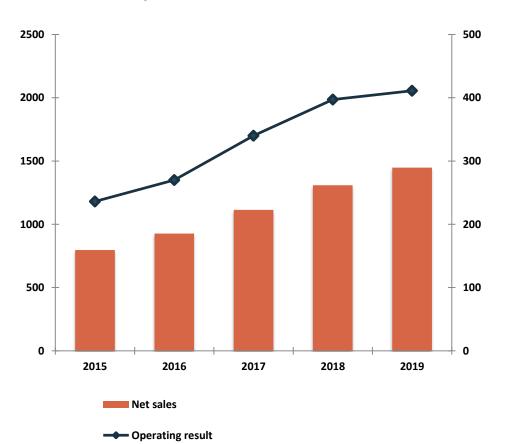


Business area Nord-Lock Group

Affected by business climate



Development net sales and result*, SEK M



SEK m	Q4 2019	Q4 2018
Net sales	330	333
Operating result*	71	89
Operating margin %*	21.6	26.8

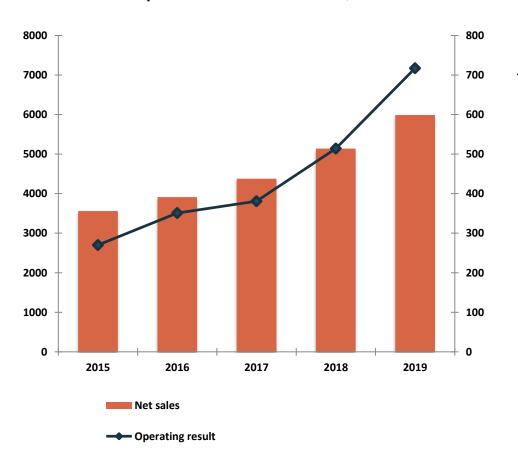


Business area **Swegon**

High level profitability



Development net sales and result*, SEK M

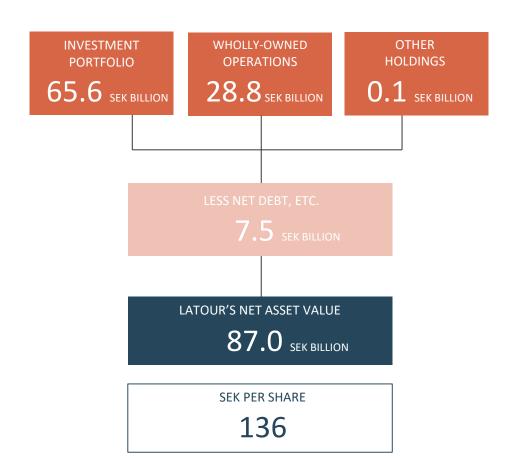


SEK m	Q4 2019	Q4 2018
Net sales	1,473	1,421
Operating result*	145	138
Operating margin %*	9.9	9.7



Net asset value per share

136 SEK by the end of December





Long-term perspective Financial targets >10% **Annual growth** >10% **Operating margin** 15 - 20% Return on operating capital

Proposed dividend increase

100%

of received dividends from Investment Portfolio

40-60%

of net profit from whollyowned operations Annual dividends 2010–2019, SEK



- * Extra dividend
- ** Proposed dividend



International growth with proprietary products

