



Interim report January – March 2025

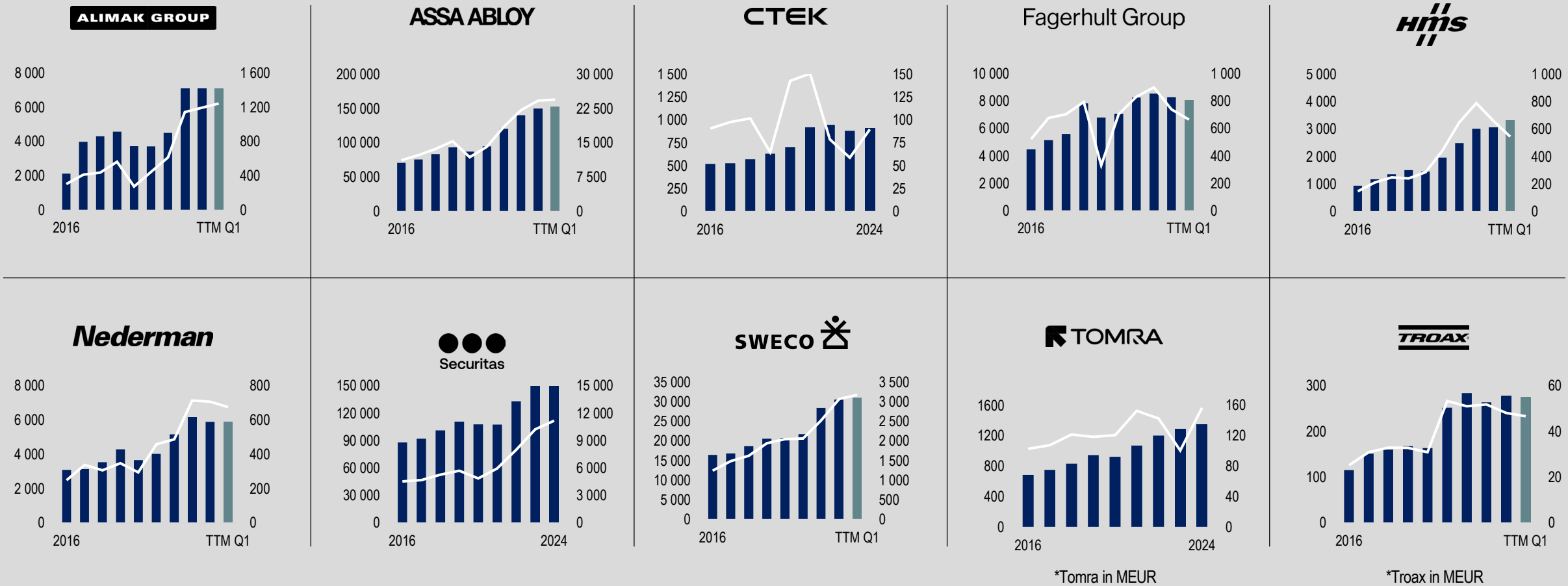
Latour – a mixed investment company



Active principal owner in listed holdings

Net sales, m SEK if not stated otherwise

Ebit , m SEK if not stated otherwise

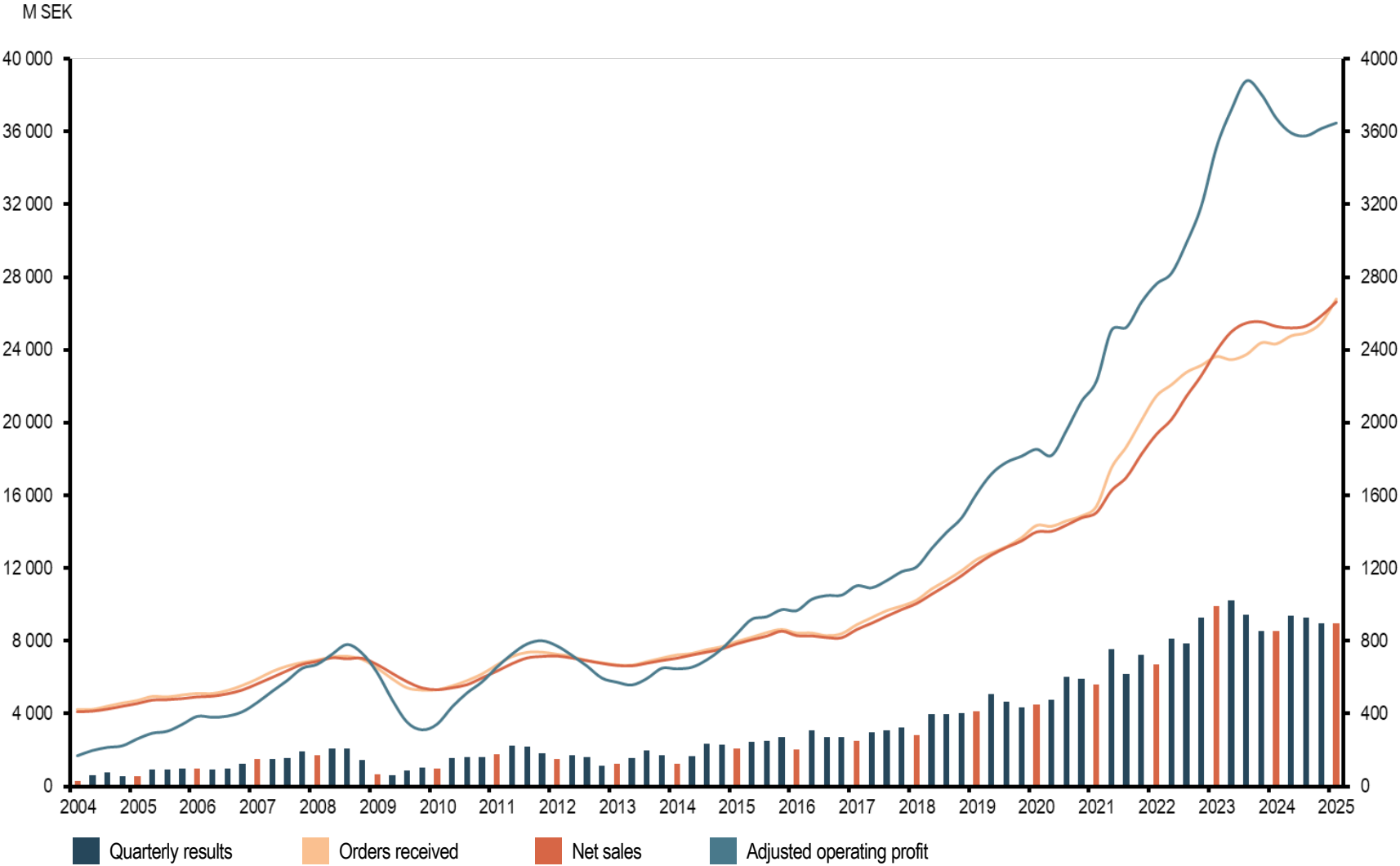


Total return for the listed portfolio 2025



The total return including share price growth and dividend, for each investment company compared with the SIXRX benchmark index.

The wholly-owned industrial operations



Acquisitions during 2025

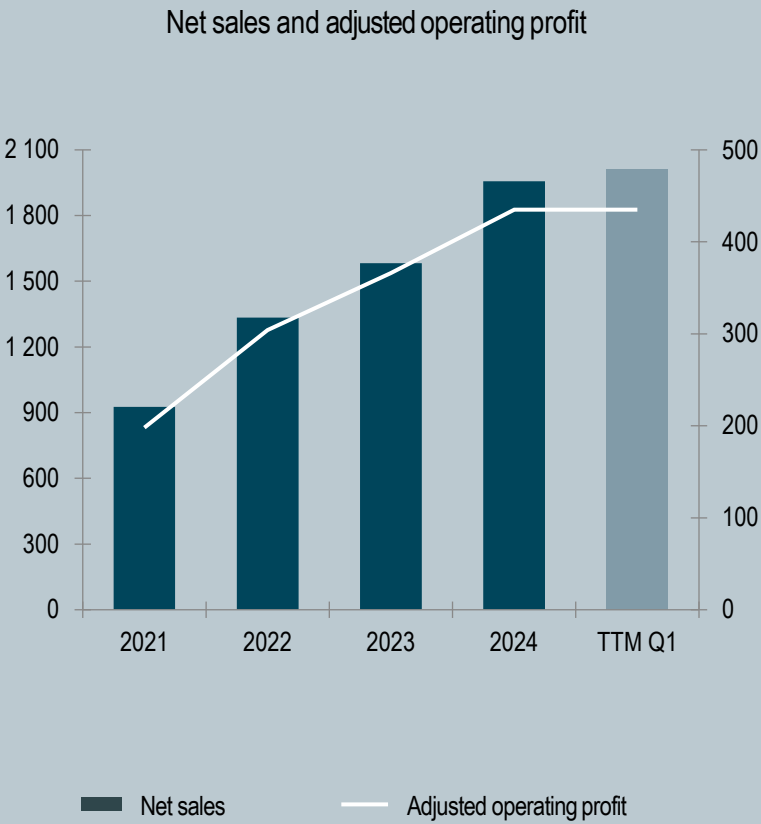
Total annual contribution
SEK 1.6 billion



Good growth in a challenging market

SEK M	Q1 2025	Q1 2024
Net sales	554	498
Adjusted operating profit*	120	114
Operating margin %*	21.7	22.9

* EBIT adj. (excl. IFRS 16)



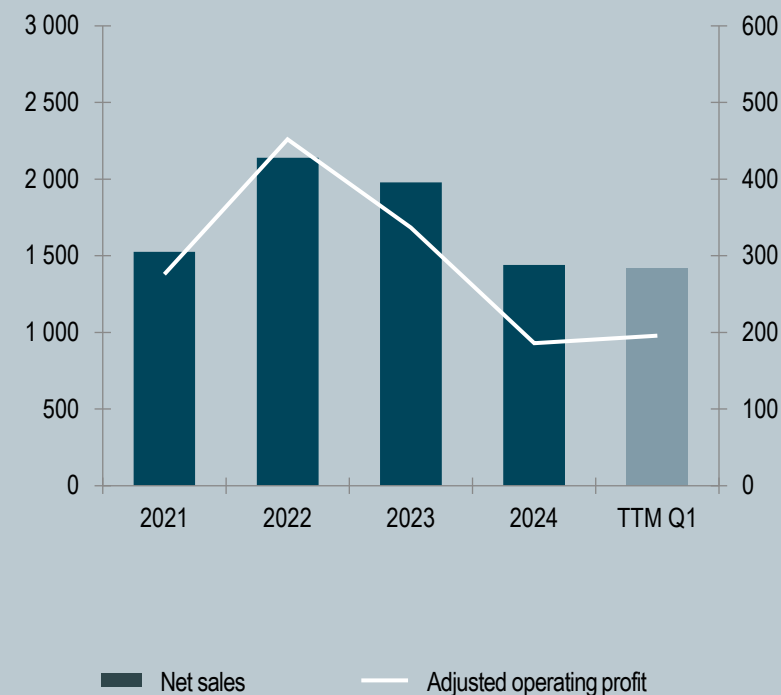
Strong order intake and increased backlog

SEK M	Q1 2025	Q1 2024
Net sales	291	315
Adjusted operating profit*	37	32
Operating margin %*	12.7	10.0

* EBIT adj. (excl. IFRS 16)



Net sales and adjusted operating profit

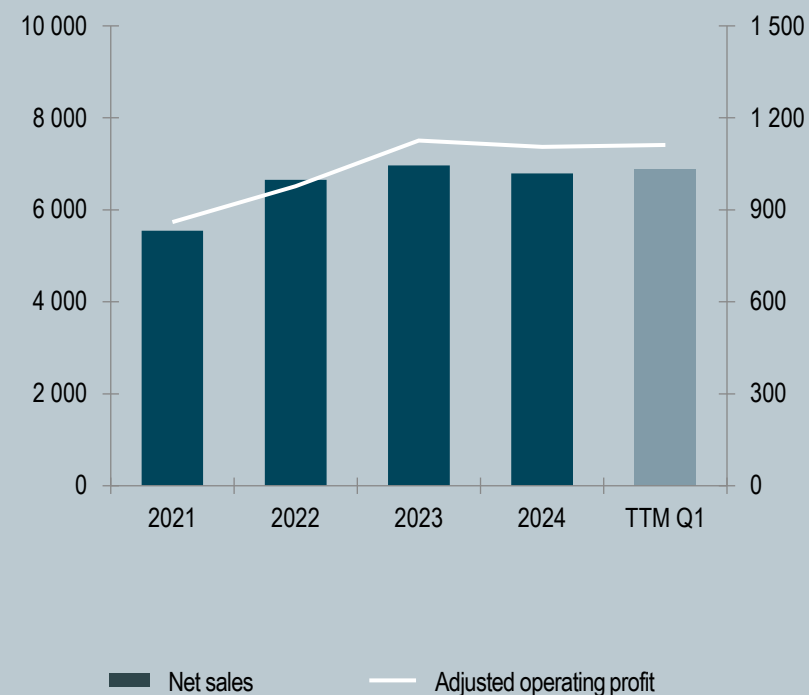


Challenging market conditions

SEK M	Q1 2025	Q1 2024
Net sales	1,731	1,645
Adjusted operating profit*	257	252
Operating margin %*	14.9	15.3

* EBIT adj. (excl. IFRS 16)

Net sales and adjusted operating profit

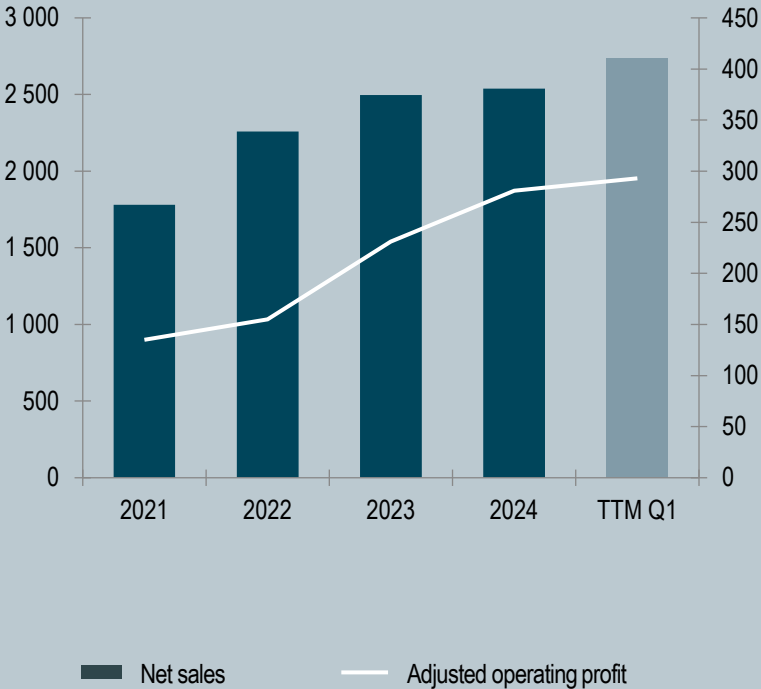


Good growth through acquisitions

SEK M	Q1 2025	Q1 2024
Net sales	802	601
Adjusted operating profit*	77	53
Operating margin %*	9.6	8.8

* EBIT adj. (excl. IFRS 16)

Net sales and adjusted operating profit

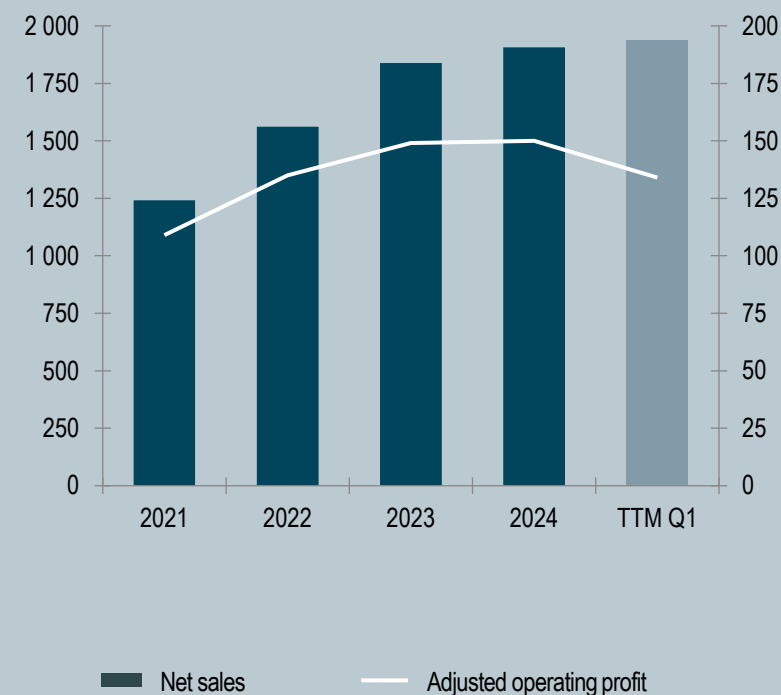


Building the basis for future business areas

SEK M	Q1 2025	Q1 2024
Net sales	516	483
Adjusted operating profit*	29	41
Operating margin %*	5.6	8.5

* EBIT adj. (excl. IFRS 16)

Net sales and adjusted operating profit



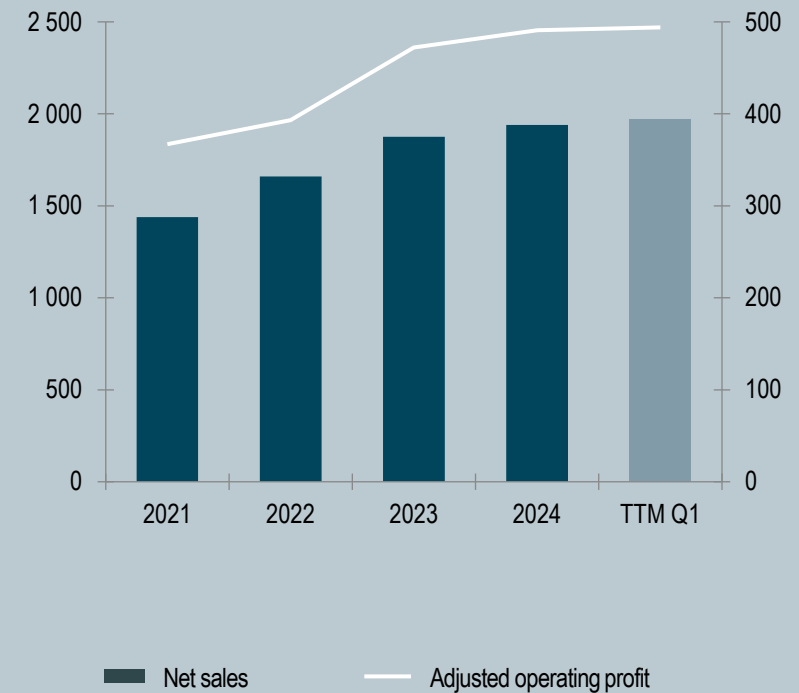
Strong performance

SEK M	Q1 2025	Q1 2024
Net sales	511	481
Adjusted operating profit*	135	121
Operating margin %*	26.3	25.2

* EBIT adj. (excl. IFRS 16)

**NORD-LOCK
GROUP**

Net sales and adjusted operating profit



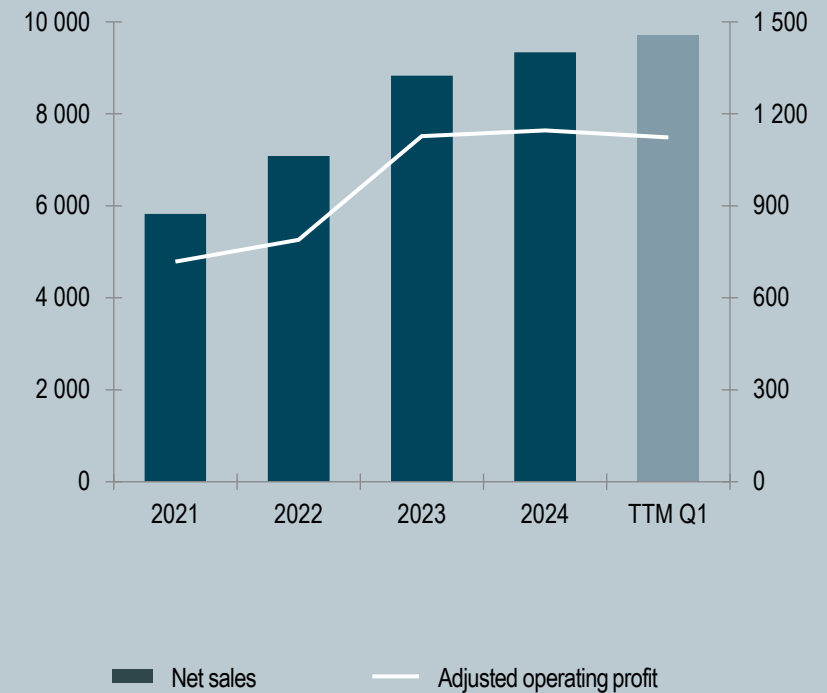
Strong order intake

SEK M	Q1 2025	Q1 2024
Net sales	2,483	2,104
Adjusted operating profit*	244	256
Operating margin %*	9.8	12.1

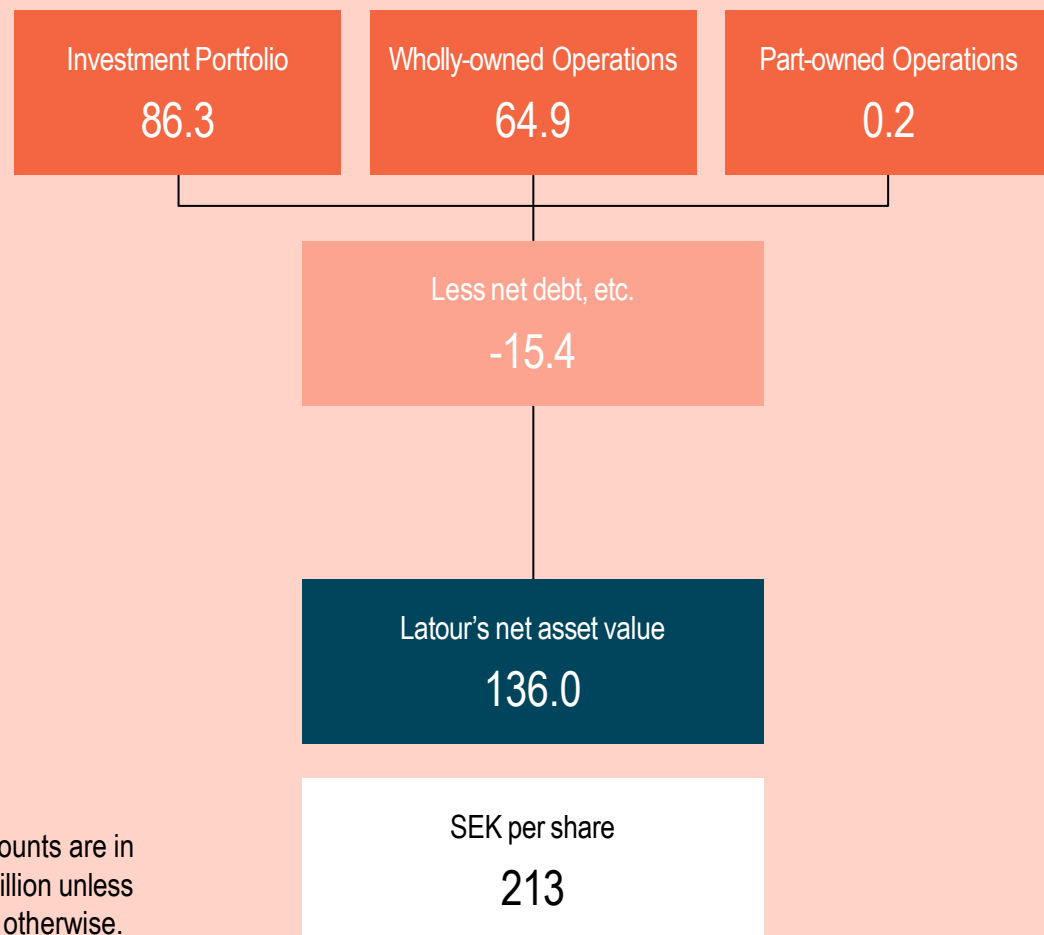
* EBIT adj. (excl. IFRS 16)



Net sales and adjusted operating profit



Net asset value SEK 213 per share by the end of March



All amounts are in SEK billion unless stated otherwise.

Development during the year

-1.2 per cent

Financial targets

Annual growth
(minimum for all operations)

>10%

Operating margin
(average for all operations)

>15%

Return on operating capital
(minimum for all operations)

>15%

Latour – a long-term sustainable investment company

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Responsible active owner
Creating value for our shareholders



Q&A